Forward Looking Statements and Non-GAAP Financial Measures

This presentation may contain certain forward-looking statements provided by Company management. These statements are intended to be covered by the safe-harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include all statements that do not relate solely to historical or current facts, including statements regarding future operations, financial results, cash flows, costs and cost management initiatives, capital structure management, growth rates, and operational and strategic initiatives, and can also be identified by the use of words like “may,” “believe,” “will,” “expect,” “project,” “estimate,” “anticipate,” “intend,” “plan,” “initiative,” “continue” or words or phrases of similar meaning. These forward-looking statements speak only as of the date hereof and are based on our current plans and expectations and are subject to a number of known and unknown uncertainties and risks, many of which are beyond our control. These risks and uncertainties are described under headings such as “Risk Factors” in our annual report on Form 10-K for the year ended December 31, 2017 and other reports filed with the Securities and Exchange Commission. As a consequence, current plans, anticipated actions and future financial position and results of operations may differ significantly from those expressed in any forward-looking statements in today’s presentation. You are cautioned not to unduly rely on such forward-looking statements when evaluating the information presented and we do not intend to update any of these forward-looking statements.

The presentation may contain certain non-GAAP measures, including Adjusted EBITDA. The Company’s earnings release for the quarter and year ended December 31, 2017, and similar earnings releases for the prior three December 31st year ends, located on the Company’s investor relations page at www.hcahealthcare.com, include reconciliations of certain non-GAAP financial measures with the most directly comparable financial measure calculated in accordance with GAAP. These non-GAAP financial measures should not be considered alternatives to the GAAP financial measures.

References to “Company” used herein refer to HCA Healthcare, Inc. and its affiliates, unless otherwise stated or indicated by context.
Diversified mix of facilities, services, and settings

Acute Care

- Hospitals: 179
- Licensed Beds: 47k

Ambulatory Services

- ASCs: 120
- GI Centers: 16

Access Centers

- Urgent Care Centers: 123
- FSERs: 72

Physicians

- Physician Clinics: ~1,200
- Active Medical Staff: ~38k

* Figures as of December 31, 2017
Attractive and diversified asset portfolio

HCA has a significant presence in 16 of the top 25 U.S. MSAs with the strongest Economic Health Index

- The 16 HCA MSAs ranked in the top 25 MSAs, outlined in white, include 3 MSAs in Utah.
- Source: American City Business Journal's 2017 Economic Health Index, a ranking of the relative economic viability of the top 100 MSAs in the US.
Strategic guiding principles

Committed to industry leading quality & service

Growth through patient & physician relationships

A well-informed response to the market environment

Industry leading efficiency

Development of future leaders
Strong and improving market share

HCA market share ranks 1st or 2nd in 28 of 38 studied markets

- Same Store. Composition Market (In Market + In Migration).
- Statistics are based on inpatient discharge data for the most recently available periods for 38 defined markets.
- Analysis includes data from 27 markets through Q2 '17, 7 markets through Q1 '17 (UT/NV/SC/LA), and 4 markets through Q4 '16 (CA).
Consistent top line growth

<table>
<thead>
<tr>
<th>Category</th>
<th>Percentage</th>
<th>Value 2012–2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Admissions</td>
<td>2.2%</td>
<td>1.94M</td>
</tr>
<tr>
<td>Surgeries</td>
<td>1.4%</td>
<td>1.48M</td>
</tr>
<tr>
<td>Revenue</td>
<td>5.7%</td>
<td>$43.6B</td>
</tr>
<tr>
<td>Emergency Room Visits</td>
<td>4.5%</td>
<td>8.62M</td>
</tr>
<tr>
<td>Equivalent Admissions</td>
<td>3.0%</td>
<td>3.29M</td>
</tr>
</tbody>
</table>

Percentages represent 5 year CAGR: 2012 – 2017
Values represent 2017
Adjusted EBITDA & EPS Growth

Adjusted EBITDA in Billions

- 2014: $7.0B
- 2015: $7.4B
- 2016: $8.2B
- 2017: $8.2B

3.5% Adj EBITDA CAGR

Diluted EPS

- 2014: $4.16
- 2015: $5.95
- 2016*: $5.95
- 2017*: $5.95

* 2016 includes a legal claim benefit ($0.39 per diluted share). 2016 and 2017 include the impact of adopting ASU 2016-09 related to the tax benefit for equity award settlements ($0.41 and $0.22 per diluted share respectively). 2017 also includes the impact of Tax Reform (-$0.81).
Deploying a balanced allocation of capital

Cash Flows provided by Operations and primary uses of Cash Flows from March 2011 IPO through December 2017.

Cash Flow from Operations: $31.1B

Investing in Growth:
- $15.5B Capital Expenditures
- $5.3B Acquisition Capital

Delivering Shareholder Value:
- $3.2B Dividends
- $11.0B Share Repurchases

Cash Flows provided by Operations and primary uses of Cash Flows from March 2011 IPO through December 2017.
Provider system of choice

- Local Sustainable Growth
- Operational Excellence
- Access and Convenience
- Coordination Across Continuum
- Strong Physician Relationships
- Comprehensive Service Lines

Comprehensive access across the continuum

Nashville, TN Market:

- **13** Hospital Campuses
- **21** Imaging Centers
- **7** Ambulatory Surgery Centers
- **7** Health Parks
- **57** TriStar Medical Group Locations
- **3** Freestanding ERs
- **11** CareNow Urgent Care Centers
- **1** Transfer Center

*Figures as of December 31, 2017*
Leveraging our scale

- **Economies**
- **Innovation**
- **Capital**

- Improve our business
- Drive growth
- Speed to market
- Support execution
Committed to ensuring capacity and access $20.8B invested since the 2011 IPO

2018 Pipeline*
652 Inpatient Beds
220 ER Beds

Annual Capital Investment

<table>
<thead>
<tr>
<th>Year</th>
<th>PP&amp;E</th>
<th>Acquisition</th>
</tr>
</thead>
<tbody>
<tr>
<td>2011**</td>
<td>$2.5</td>
<td>$1.25</td>
</tr>
<tr>
<td>2012</td>
<td>$2.0</td>
<td>$1.21</td>
</tr>
<tr>
<td>2013</td>
<td>$2.0</td>
<td>$1.21</td>
</tr>
<tr>
<td>2014</td>
<td>$2.0</td>
<td>$1.21</td>
</tr>
<tr>
<td>2015</td>
<td>$2.0</td>
<td>$1.21</td>
</tr>
<tr>
<td>2016</td>
<td>$2.0</td>
<td>$1.21</td>
</tr>
<tr>
<td>2017</td>
<td>$3.02</td>
<td>$1.21</td>
</tr>
</tbody>
</table>

In Billions

* Does not include any acquisition-related capacity

** 2011 includes $351M in Capital Investment incurred prior to the March 2011 IPO
Advancing the patient experience

- Strong Leadership
- Partnering with Physicians
- Engaged Employees
- Big Data/Technology

Patient Experience
Partnering with physicians
Attractive demand projections

Growth in individual covered population, percent change, 2015-2019

SOURCE: MPACT7.6 R5AASY, McKinsey & Company
Sources of differentiation

DIVERSIFIED PORTFOLIO

FINANCIAL STRENGTH

SCALE

DEEP AND EXPERIENCED LEADERSHIP

STRONG OPERATING CULTURE